

**From:** Paul C. Zimmerman  
**To:** Microsoft ATR  
**Date:** 1/24/02 9:45pm  
**Subject:** Microsoft Settlement

To Whom It May Concern:

I have serious misgivings with the proposed Microsoft settlements. My discomfort comes from a deep sense that the considered punishments do not adequately fit the crime. A serious re-consideration of a Microsoft breakup, I feel, is necessary.

A breakup of Microsoft would have the following benefits:

- 1) It would deal the greatest punishment to the executive heads of the company (who most directly orchestrated the company's tactics), and the least punishment to stockholders who are otherwise not culpable in Microsoft's anti-competitive behavior.
- 2) As opposed to any other proposed remedy, a breakup of Microsoft would be the easiest to implement and enforce, thereby minimizing the long term burden imposed upon taxpayers.
- 3) More so than any other proposed settlement, a breakup of Microsoft would ensure that the company cannot resume its anti-competitive behavior.

Breaking Microsoft into three companies--computer operating systems, computer software, and media--would be the fastest, easiest, most directed, and least easily exploitable solution to the problem of Microsoft's anti-competitive behavior, its skewing of the marketplace, the burdens that its market dominance places on consumers, and its willful disregard of prior legal rulings. I urge you to reconsider this remedy.

Sincerely,  
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